

**Company Registration No. 00557743**

**Bakkavör Overseas Limited**

**Report and Financial Statements**

**02 January 2010**

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# **Bakkavör Overseas Limited**

## **Report and financial statements 2009**

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# **Bakkavör Overseas Limited**

## **Report and financial statements 2009**

### **Officers and professional advisers**

#### **Directors**

A Gudmundsson  
R Howes

#### **Secretary**

J Punnett (resigned 05 August 2009)  
J Jowett (appointed 05 August 2009, resigned 31 March 2010)  
S Kaushal (appointed 31 March 2010)

#### **Registered Office**

West Marsh Road  
Spalding  
Lincolnshire  
PE11 2BB

#### **Bankers**

Barclays Bank PLC  
10 Hall Place  
Spalding  
Lincolnshire  
PE11 1SR

#### **Auditors**

Deloitte LLP  
Four Brindley Place  
Birmingham, UK  
B1 2HZ

# **Bakkavör Overseas Limited**

## **Directors' report**

The directors present their annual report and the audited financial statements for the 53 week period ended 02 January 2010. Comparatives are for the 52 weeks ended 27 December 2008.

### **Principal activities**

During the period the Company has effectively ceased trading. The principal activity of the Company was that of export factors and operated within the Bakkavor Group. The directors are satisfied with the results and achievements in the period to 02 January 2010 and believe that the financial position of the Company is sound.

The profit for the period, after taxation, amounted to £159,000 (2008: loss of £67,000). Ordinary dividends of £nil (2008: £nil) were paid during the period.

The statement of financial position on page 8 of the financial statements shows shareholders' funds amounting to £686,000 (2008: £527,000). Details of amounts owed to group companies are shown in note 21.

The Company is financed by cash reserves and access to the group bank overdraft facility which is held by Bakkavor London Limited. Bakkavor London Limited completed a renegotiation of the group's £700 million revolving credit facility on 24 March 2009 which resulted in the covenant levels being reset and agreed an amended facility amounting to £650 million to fund the group's operations. The facility expires on 30 March 2012. Since the agreement was signed, and in accordance with the conditions of the agreement, there has been a reduction in the facility to £646 million. Adequate finance facilities are considered to be available to the Company, however as the Company has ceased trading the Directors believe it appropriate to prepare the financial statements on a basis other than going concern.

### **Principal risks and uncertainties**

The Company is reliant on Bakkavor London Limited providing financing if required to allow the Company to meet its financial obligations. Therefore the risks that Bakkavor London Limited is exposed to could indirectly impact the Company. Due to the continued economic uncertainty Bakkavor London Limited are cautious about the short-term outlook for consumer confidence and the effect on sales growth and they expect the trading environment in which they operate to remain into 2010. As a consequence the Bakkavor London Limited Group continues its policy of a very selective approach to capital expenditure and acquisition investments. They will continue to focus on their business priorities to mitigate inflationary costs, improve operational efficiencies, increase market share and drive cash. However Bakkavor London Limited remains confident in the long-term prospects for its business and their vision remains unchanged.

The Company's activities expose it to a number of financial risks as follows:

#### ***Credit risk***

The Company's credit risk is primarily with group companies and this risk is limited given the financial resources available to the group.

#### ***Liquidity risk***

The directors review the forecasts for the business at least half yearly to determine the level of finance required, if any, to allow the Company to meet its financial obligations. When the amounts required have been determined the directors ensure that adequate finance is available from cash reserves or the group bank overdraft facility to ensure that suitable liquidity levels are maintained in line with the Company's forecasts.

# Bakkavör Overseas Limited

## Directors' report (continued)

### Principal risks and uncertainties (continued)

#### *Interest rate risk*

The Company is financed by a group bank overdraft facility and the interest rates are floating. The group enters into interest rate swaps to manage the risk of interest rate fluctuations on group borrowings.

#### *Foreign currency risk*

The Company enters in to foreign currency transactions but they are unhedged.

### Directors

The directors who served throughout the period and to the date of this report were as follows:

J Punnett (resigned 16 July 2009)  
A Gudmundsson  
R Howes

During 2007, the Company entered into indemnity deeds containing "qualifying third party indemnity provisions", as defined in section 234 of the Companies Act 2006, with all directors in respect of certain liabilities which may attach to them in their capacity as directors or former directors of the Company. These indemnity provisions remained effective at the date on which these financial statements were signed.

### Auditors

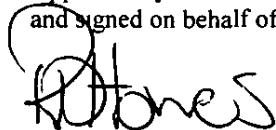
Each of the persons who is a director at the date of approval of these financial statements confirms that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditors are unaware, and
- the director has taken all the steps that he/she ought to have taken as a director in order to make himself/herself aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418(2) of the Companies Act 2006.

Deloitte LLP have expressed their willingness to continue in office as auditors and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors  
and signed on behalf of the Board



R Howes  
Director

30 April 2010

# **Bakkavör Overseas Limited**

## **Directors' responsibility statement**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial period. Under that law the directors have elected to prepare the financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. The financial statements are required by law to be properly prepared in accordance with IFRSs as adopted by the European Union and the Companies Act 2006.

International Accounting Standard 1 requires that financial statements present fairly for each financial period the Company's financial position, financial performance and cash flows. This requires the faithful representation of the effects of transactions, other events and conditions in accordance with the definitions and recognition criteria for assets, liabilities, income and expenses set out in the International Accounting Standards Board's 'Framework for the preparation and presentation of financial statements'. In virtually all circumstances, a fair presentation will be achieved by compliance with all applicable IFRSs. However, directors are also required to

- properly select and apply accounting policies,
- present information, including accounting policies, in a manner that provides relevant, reliable, comparable and understandable information,
- provide additional disclosures when compliance with the specific requirements in IFRSs are insufficient to enable users to understand the impact of particular transactions, other events and conditions on the entity's financial position and financial performance, and
- make an assessment of the Company's ability to continue as a going concern.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **Independent auditors' report to the members of Bakkavör Overseas Limited**

We have audited the financial statements of Bakkavör Overseas Limited for the 53 weeks ended 02 January 2010 which comprise the income statement, the statement of changes in equity, the statement of financial position, statement of cash flows, and the related notes 1 to 22. The financial reporting framework that has been applied in their preparation is applicable law and International Financial Reporting Standards (IFRSs) as adopted by the European Union.

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of directors and auditors**

As explained more fully in the statement of directors' responsibilities, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements.

### **Opinion on financial statements**

In our opinion the financial statements

- give a true and fair view of the state of the Company's affairs as at 02 January 2010 and of its profit for the period then ended,
- have been properly prepared in accordance with IFRSs as adopted by the European Union, and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Separate opinion in relation to IFRSs as issued by the IASB**

As explained in Note 2 to the financial statements, the Company in addition to applying IFRSs as adopted by the European Union, has also applied IFRSs as issued by the International Accounting Standards Board (IASB).

In our opinion the financial statements comply with IFRSs as issued by the IASB.

### **Emphasis of matter – Financial statements prepared other than on a going concern basis**

In forming our opinion on the financial statements, which is not qualified, we have considered the adequacy of the disclosure made in note 2 to the financial statements, which explains that the financial statements have been prepared on a basis other than that of a going concern.

### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements.

## **Independent auditors' report to the members of Bakkavör Overseas Limited (Continued)**

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

*Jane Lodge*

Jane Lodge BSc FCA (Senior Statutory Auditor)  
for and on behalf of Deloitte LLP  
Chartered Accountants and Statutory Auditors  
Birmingham, UK

*30 April 2010*



## Bakkavör Overseas Limited

### Income statement 53 weeks ended 02 January 2010

|   |      | 53 weeks<br>ended 02<br>January<br>2010<br>£'000 | 52 weeks<br>ended 27<br>December<br>2008<br>£'000 |
|---|------|--|---|
| Continuing activities                                     | Note |  |   |
| Revenue   | 4    | 1,086  | 4,618   |
| Cost of sales   |      | (899)  | (4,162)   |
| Gross profit  |      | 187  | 456   |
| Other administrative expenses                             |      | 27   | (434)   |
| Exceptional redundancy costs                              | 5    | -  | (116)   |
| Administrative expenses                                   |      | 27   | (550)   |
| Operating profit/(loss) and profit/(loss) before taxation |      | 214  | (94)  |
| Tax   | 8    | (55)   | 27  |
| Net profit/(loss) attributable to equity holders          |      | 159  | (67)  |

The accompanying notes are an integral part of this income statement

The company has no recognised gains and losses other than the loss above and therefore no separate Statement of comprehensive income is presented

### Statement of changes in equity

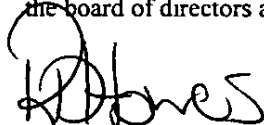
|                             | Share<br>Capital<br>£'000 | Retained<br>earnings<br>£'000 | Total<br>equity<br>£'000 |
|-----------------------------|---------------------------|-------------------------------|--------------------------|
| Balance at 29 December 2007 | 50                        | 544                           | 594                      |
| Loss for the period         | -                         | (67)                          | (67)                     |
| Balance at 27 December 2008 | 50                        | 477                           | 527                      |
| Profit for the period       | -                         | 159                           | 159                      |
| Balance at 02 January 2010  | 50                        | 636                           | 686                      |

# Bakkavör Overseas Limited

## Statement of financial position 02 January 2010

|                               |    | 02<br>January<br>2010<br>£'000 | 27<br>December<br>2008<br>£'000 |
|-------------------------------|----|--------------------------------|---------------------------------|
| <b>Non-current assets</b>     |    |                                |                                 |
| Property, plant and equipment | 9  | -                              | 2                               |
|                               |    | <u>-</u>                       | <u>2</u>                        |
| <b>Current assets</b>         |    |                                |                                 |
| Trade and other receivables   | 10 | 2,694                          | 2,888                           |
| Deferred tax asset            |    | 6                              | 1                               |
| Cash and cash equivalents     | 12 | -                              | 476                             |
|                               |    | <u>2,700</u>                   | <u>3,365</u>                    |
| <b>Total assets</b>           |    | <u>2,700</u>                   | <u>3,367</u>                    |
| <b>Current liabilities</b>    |    |                                |                                 |
| Trade and other payables      | 14 | (1,667)                        | (2,687)                         |
| Bank overdrafts               | 13 | (347)                          | (153)                           |
|                               |    | <u>(2,014)</u>                 | <u>(2,840)</u>                  |
| <b>Net current assets</b>     |    | <u>686</u>                     | <u>525</u>                      |
| <b>Net assets</b>             |    | <u>686</u>                     | <u>527</u>                      |
| <b>Equity</b>                 |    |                                |                                 |
| Share capital                 | 16 | 50                             | 50                              |
| Retained earnings             |    | 636                            | 477                             |
|                               |    | <u>686</u>                     | <u>527</u>                      |
| <b>Total equity</b>           |    | <u>686</u>                     | <u>527</u>                      |

The financial statements of Bakkavör Overseas Limited, company number 00557743, were approved by the board of directors and authorised for issue on 30 April 2010. They were signed on its behalf by



R Howes

Director

## Bakkavör Overseas Limited

### Statement of cash flows 53 weeks ended 02 January 2010

|  |    | 53 weeks<br>ended 02<br>January<br>2010<br>£'000 | 52 weeks<br>ended 27<br>December<br>2008<br>£'000 |
|--|----|--|---|
| Net cash used in operating activities                        | 17 | (670)  | (1,980)   |
| Net decrease in cash and cash equivalents                    |    | (670)  | (1,980)   |
| Cash and cash equivalents at beginning of period             |    | 323  | 2,303   |
| <b>Cash and cash equivalents at end of period</b>            |    | <b>(347)</b>                                     | <b>323</b>  |
| Cash and cash equivalents at the end of the period comprises |    |  |   |
| Cash and cash equivalents                                    |    | -  | 476   |
| Bank overdrafts  |    | (347)  | (153)   |
|  |    | <b>(347)</b>                                     | <b>323</b>  |

# Bakkavör Overseas Limited

## Notes to the accounts 53 weeks ended 02 January 2010

### 1. General information

Bakkavör Overseas Limited is a Company incorporated in the United Kingdom under the Companies Act 2006. The address of the registered office is given on page 1. The Company ceased trading during the period. The principal activity of the Company was that of export factors and operated within the Bakkavör Group.

These financial statements are presented in pounds sterling because that is the currency of the primary economic environment in which the Company operates.

In the current year, the Company has adopted the following interpretations with no material impact on the financial statements of the Company:

|                 |  |
|-----------------|--|
| <i>IFRIC 9</i>  | <i>Reassessment of Embedded Derivatives</i>  |
| <i>IFRIC 12</i> | <i>Service concession arrangements</i>   |
| <i>IFRIC 13</i> | <i>Customer loyalty programmes</i>   |
| <i>IFRIC 14</i> | <i>IAS 19—The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction</i> |
| <i>IFRIC 16</i> | <i>Hedges of a net investment in a foreign operation</i>   |

In the current year, the Company has adopted the following standards and interpretations in advance of their effective date of annual reporting periods beginning on or after 1 January 2009. The impact of the adoption of IAS 1 (revised) has been to modify the format of the primary statements in the accounts in accordance with the revised standard. IFRS 8 is not applicable to the Company. Adoption of the other standards and interpretations has had no material impact on the financial statements.

|                         |   |
|-------------------------|---|
| <i>IFRS 2 (Revised)</i> | <i>Share-based payment</i>  |
| <i>IAS 16 (Revised)</i> | <i>Property, plant and equipment</i>  |
| <i>IAS 19 (Revised)</i> | <i>Employee benefits</i>  |
| <i>IAS 20 (Revised)</i> | <i>Accounting for Government grants and disclosure of Government assistance</i> |
| <i>IAS 23 (Revised)</i> | <i>Borrowing costs</i>  |
| <i>IAS 27 (Revised)</i> | <i>Consolidated and separate financial statements</i>                           |
| <i>IAS 28 (Revised)</i> | <i>Investments in associates</i>  |
| <i>IAS 31 (Revised)</i> | <i>Interests in joint ventures</i>  |
| <i>IAS 32 (Revised)</i> | <i>Financial instruments Presentation</i>                                       |
| <i>IAS 36 (Revised)</i> | <i>Impairment of assets</i>   |
| <i>IAS 38 (Revised)</i> | <i>Intangible assets</i>  |
| <i>IAS 39 (Revised)</i> | <i>Financial instruments Recognition and Measurement</i>                        |
| <i>IAS 40 (Revised)</i> | <i>Investment property</i>  |
| <i>IAS 41 (Revised)</i> | <i>Agriculture</i>  |
| <i>IFRIC 15</i>         | <i>Agreements for the Construction of Real Estate</i>                           |
| <i>IFRIC 19</i>         | <i>Extinguishing finance liabilities with equity instruments</i>                |

At the date of authorisation of these financial statements, the following Standards and Interpretations which have not been applied in these financial statements were in issue but not yet effective (and in some cases have not yet been adopted by the EU):

|                         |   |
|-------------------------|---|
| <i>IFRS 1 (Revised)</i> | <i>First time adoption of International Financial Reporting Standards</i> |
| <i>IFRS 2 (Revised)</i> | <i>Share-based payment</i>  |
| <i>IFRS 3 (Revised)</i> | <i>Business combinations</i>  |
| <i>IFRS 5 (Revised)</i> | <i>Non-current assets held for sale and discontinued operations</i>       |
| <i>IFRS 7 (Revised)</i> | <i>Financial Instruments Disclosures</i>                                  |
| <i>IFRS 9</i>           | <i>Financial Instruments</i>  |
| <i>IAS 7 (Revised)</i>  | <i>Statement of cash flows</i>  |
| <i>IAS 17 (Revised)</i> | <i>Leases</i>   |
| <i>IAS 18 (Revised)</i> | <i>Revenue</i>  |
| <i>IAS 24 (Revised)</i> | <i>Related Party Disclosures</i>  |

# Bakkavör Overseas Limited

## Notes to the accounts 53 weeks ended 02 January 2010

### 1. General information (continued)

|                         |  |
|-------------------------|--|
| <i>IAS 32 (Revised)</i> | <i>Classification of Rights Issues</i>                   |
| <i>IAS 36 (Revised)</i> | <i>Impairment of Assets</i>                              |
| <i>IAS 38 (Revised)</i> | <i>Intangible assets</i>                                 |
| <i>IAS 39 (Revised)</i> | <i>Financial instruments measurement and recognition</i> |
| <i>IFRIC 17</i>         | <i>Distributions of non-cash assets to owners</i>        |
| <i>IFRIC 18</i>         | <i>Transfers of assets from customers</i>                |

The directors anticipate that the adoption of these Standards and Interpretations in future periods will have no material impact on the financial statements of the Company

### 2. Significant accounting policies

#### Basis of accounting

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRSs) The financial statements have also been prepared in accordance with IFRSs adopted by the European Union and therefore comply with Article 4 of the EU IAS Regulation

The Company is financed by cash reserves and access to the group bank overdraft facility which is held by Bakkavör London Limited Bakkavör London Limited completed a renegotiation of the group's £700 million revolving credit facility on 24 March 2009 and agreed an amended facility amounting to £650 million to fund the group's operations Adequate finance facilities are considered to be available to the Company As the Company has ceased trading the Directors believe it appropriate to prepare the financial statements on a basis other than going concern

As the Company is not a going concern, where appropriate, the company's assets have been written down to net realisable value and that provision has been made for any onerous contractual commitments

The principal accounting policies adopted are set out below

#### Accounting convention

The financial statements are prepared under the historical cost convention

#### Operating profit

Operating profit is stated after charging exceptional costs but before investment income and finance costs

#### Revenue recognition

Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business, net of discounts, VAT and other sales-related taxes

#### Sale of goods

Revenue from the sale of goods is recognised when all the following conditions are satisfied

- the Company has transferred to the buyer the significant risks and rewards of ownership of the goods,
- the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold,
- the amount of revenue can be measured reliably,
- it is probable that the economic benefits associated with the transaction will flow into the entity,
- the costs incurred or to be incurred in respect of the transaction can be measured reliably

# **Bakkavör Overseas Limited**

## **Notes to the accounts 53 weeks ended 02 January 2010**

### **2. Significant accounting policies (continued)**

#### **Revenue recognition (continued)**

Interest income is recognised when it is probable that the economic benefits will flow to the Company and the amount of revenue can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts the estimate future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition.

Dividend income from investments is recognised when the shareholders' rights to receive payment have been established (provided that it is probable that economic benefits will flow to the Company and the amount of revenue can be measured reliably).

#### **Property, plant and equipment**

All property, plant and equipment is recorded at cost less accumulated depreciation and any recognised provision for impairment.

Depreciation is provided on all property, plant and equipment, at rates calculated to write off the cost, less estimated residual value, based on prices prevailing at the date of acquisition of each asset evenly over its expected useful life, as follows:

|                     |   |                                   |
|---------------------|---|-----------------------------------|
| Plant and equipment | - | 5% to 33% per annum straight line |
|---------------------|---|-----------------------------------|

Most plant and equipment is written off over 12 years (8-33%).

The gain or loss arising on the disposal or retirement of an asset is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in income.

#### **Taxation**

The tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the period. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other periods and it further excludes items that are never taxable or deductible. The Company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the statement of financial position date.

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the balance sheet liability method. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

# **Bakkavör Overseas Limited**

## **Notes to the accounts**

**53 weeks ended 02 January 2010**

### **2. Significant accounting policies (continued)**

#### **Taxation (continued)**

The carrying amount of deferred tax assets is reviewed at each statement of financial position date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Company intends to settle its current tax assets and liabilities on a net basis

#### **Leasing transactions**

Rentals payable under operating leases are charged in the income statement on a straight line basis over the lease term. Benefits received and receivable as an incentive to enter into an operating lease are also spread on a straight-line basis over the lease term

#### **Retirement benefit costs**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due. Payments made to state-managed retirement benefit schemes are dealt with as payments to defined contribution schemes where the Company's obligations under the schemes are equivalent to those arising in a defined contribution retirement benefit scheme

The Company participates in the Bakkavor Pension Scheme. This is a defined benefit multi-employer scheme, the assets and liabilities of which are held independently from the Group. The Company is unable to identify its share of the underlying assets and liabilities of the scheme and accordingly accounts for the scheme as if it were a defined contribution scheme

#### **Impairment of tangible assets**

At each statement of financial position date, the Company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where the asset does not generate cash flows that are independent from other assets, the Company estimates the recoverable amount of the cash-generating unit to which the asset belongs

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised as an expense immediately, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease

# Bakkavör Overseas Limited

## Notes to the accounts 53 weeks ended 02 January 2010

### 2. Significant accounting policies (continued)

#### **Impairment of tangible assets (continued)**

Where an impairment loss subsequently reverses, the carrying amount of the asset (cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (cash-generating unit) in prior periods. A reversal of an impairment loss is recognised as income immediately, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### **Financial instruments**

Financial assets and financial liabilities are recognised in the Company's statement of financial position when the Company becomes party to the contractual provisions of the instrument.

#### ***Trade receivables***

Trade receivables are measured at initial recognition at fair value, and are subsequently measured at amortised cost using the effective interest rate method. Appropriate allowances for estimated irrecoverable amounts are recognised in profit or loss when there is objective evidence that the asset is impaired. The allowance recognised is measured as the difference between the asset's carrying amount and the estimated future cash flows.

#### ***Cash and cash equivalents***

Cash and cash equivalents comprise cash on hand and demand deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value.

#### ***Financial liabilities and equity***

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities.

#### ***Bank borrowings***

Interest-bearing bank overdrafts are recorded at the proceeds received, net of direct issue costs. Finance charges, including premiums payable on settlement or redemption and direct issue costs, are accounted for on an accrual basis in profit or loss and are added to the carrying amount of the instrument to the extent that they are not settled in the period in which they arise.

#### ***Trade payables***

Trade payables are initially measured at fair value, and are subsequently measured at amortised cost, using the effective interest rate method.

#### ***Equity instruments***

Equity instruments issued by the Company are recorded at the proceeds received, net of direct issue costs.



# **Bakkavör Overseas Limited**

## **Notes to the accounts**

### **53 weeks ended 02 January 2010**

#### **2. Significant accounting policies (continued)**

##### **Provisions**

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the statement of financial position date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably

A restructuring provision is recognised when the Company has developed a detailed formal plan for the restructuring and has raised a valid expectation in those affected that it will carry out the restructuring by starting to implement the plan or announcing its main features to those affected by it. The measurement of a restructuring provision includes only the direct expenditures arising from the restructuring, which are those amounts that are both necessarily entailed by the restructuring and not associated with the ongoing activities of the entity

Present obligations arising from onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the Company has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it

##### **Foreign currencies**

The financial statements of the Company are presented in the currency of the primary economic environment in which it operates (its functional currency). For the purpose of the financial statements, the results and financial position of the Company are expressed in pounds sterling, which is the functional currency of the Company

In preparing the financial statements of the Company, transactions in currencies other than the entity's functional currency (foreign currencies) are recorded at the rates of exchange prevailing on the dates of the transactions. At each statement of financial position date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the statement of financial position date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated

Exchange differences arising on the settlement of monetary items, and on the retranslation of monetary items, are included in profit or loss for the period. Exchange differences arising on the retranslation of non-monetary items carried at fair value are included in profit or loss for the period except for differences arising on the retranslation of non-monetary items in respect of which gains and losses are recognised directly in equity. For such non-monetary items, any exchange component of that gain or loss is also recognised directly in equity

# Bakkavör Overseas Limited

## Notes to the accounts 53 weeks ended 02 January 2010

### 3. Accounting estimates and judgements

#### Critical accounting judgements and key sources of estimation uncertainty in applying the Company's accounting policies

The preparation of the financial statements in conformity with adopted IFRS requires directors to make estimates and assumptions that affect the reported amounts of the assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period then ended. The directors base their estimates on historical experience and various other assumptions that are believed to be reasonable under the circumstances. Actual results may differ from those estimates.

Estimates are used in the accounting for allowances for uncollectible receivables, depreciation, impairment, taxes and contingencies. Estimates and assumptions are reviewed periodically and effects of revisions are reflected in the financial statements in the period that an adjustment is determined to be required.

A key judgement in the preparation of the financial statements is the appropriateness of using the going concern basis in preparing them. The directors have considered the availability of future cash to this business from Bakkavör London Limited if required and concluded that this will be available to allow the Company to meet its financial liabilities as they fall due. Therefore the directors believe it appropriate to prepare the financial statements on a going concern basis.

In the process of applying the Company's accounting policies, which are described in note 2, the directors have reviewed the progress of revenue generating contracts to determine the level of revenue to be recognised in the financial statements. This is a subjective assessment which has a significant effect on the amounts recognised in the financial statements.

### 4. Revenue

Turnover, which excludes value added tax, represents the net invoiced value of services relating to the principal activity of the Company, provided to its worldwide customers.

|                       | 53 weeks<br>ended 02<br>January<br>2010<br>£'000 | 52 weeks<br>ended 27<br>December<br>2008<br>£'000 |
|-----------------------|--|---|
| Sale of services      | 149  | 3,750   |
| Sales under contracts | 937  | 868   |
|                       | <u>1,086</u>                                     | <u>4,618</u>                                      |

## Bakkavör Overseas Limited

### Notes to the accounts 53 weeks ended 02 January 2010

#### 5. Operating profit/(loss) for the period

Operating profit/(loss) for the period is stated after charging

|   | 53 weeks<br>ended 02<br>January<br>2010<br>£'000 | 52 weeks<br>ended 27<br>December<br>2008<br>£'000 |
|---|--|---|
| Depreciation of owned property, plant and equipment | 2  | 3   |
| Exceptional costs                                   | -  | 116   |
| Exchange (gain)                                     | -  | (194)   |
| Staff costs (see note 6)                            | -  | 173   |
|   | <u>          </u>                                | <u>          </u>                                 |

The exceptional costs are in respect of redundancy costs

The analysis of auditors' remuneration is as follows

|   | 53 weeks<br>ended 02<br>January<br>2010<br>£'000 | 52 weeks<br>ended 27<br>December<br>2008<br>£'000 |
|---|--|---|
| Fees payable to the Company's auditors for the audit of the Company's annual accounts | 9  | 9   |
|   | <u>          </u>                                | <u>          </u>                                 |

#### 6. Staff costs

|                       | 53 weeks<br>ended 02<br>January<br>2010<br>£'000 | 52 weeks<br>ended 27<br>December<br>2008<br>£'000 |
|-----------------------|--|---|
| Wages and salaries    | -  | 146   |
| Social security costs | -  | 13  |
| Other pension costs   | -  | 14  |
|                       | <u>          </u>                                | <u>          </u>                                 |
|                       | -  | 173   |
|                       | <u>          </u>                                | <u>          </u>                                 |

## Bakkavör Overseas Limited

### Notes to the accounts 53 weeks ended 02 January 2010

#### 6. Staff costs (continued)

The monthly average number of employees during the period was as follows

|                      | 53 weeks<br>ended 02<br>January<br>2010 | 52 weeks<br>ended 27<br>December<br>2008 |
|----------------------|---|--|
| Administrative staff | -                                       | 5  |

#### 7. Directors emoluments

The Directors received no emoluments for their services to the Company

#### 8. Tax

The charge/(credit) for the period can be reconciled to the profit per the income statement as follows

|  | 53 weeks ended<br>02 January<br>2010 |     | 52 weeks ended<br>27 December<br>2008 |      |
|--|--------------------------------------|-----|---------------------------------------|------|
|  | £'000                                | %   | £'000                                 | %    |
| <b>Profit/(loss) before tax</b>                                  | 214                                  | 100 | (94)                                  | 100  |
| Tax at the UK corporation tax rate of 28%<br>(2008 28.5%)        | 60                                   | 28  | (27)                                  | 28.5 |
| Prior year adjustment – deferred tax                             | (5)                                  | (2) | -                                     | -    |
| <b>Tax charge/(credit) and effective tax rate for the period</b> | 55                                   | 26  | (27)                                  | 28.5 |

With effect from 1 April 2008 the full rate of corporation tax decreased from 30% to 28% hence the comparative rate of tax is a blended rate of 28.5%

## Bakkavör Overseas Limited

### Notes to the accounts 53 weeks ended 02 January 2010

#### 9. Property, plant and equipment

|  | <b>Fixtures<br/>and<br/>equipment<br/>£'000</b> |
|--|---|
| <b>Cost</b>  |   |
| At 29 December 2007, 27 December 2008<br>and 02 January 2010 | 25  |
| <b>Accumulated depreciation and impairment</b>               |   |
| At 29 December 2007  | (20)  |
| Charge for the period  | (3)   |
| At 27 December 2008  | (23)  |
| Charge for the period  | (2)   |
| At 02 January 2010   | (25)  |
| <b>Carrying amount</b>                                       |   |
| At 02 January 2010   | -   |
| At 27 December 2008  | 2   |

#### 10. Trade and other receivables

|   | <b>02<br/>January<br/>2010<br/>£'000</b> | <b>27<br/>December<br/>2008<br/>£'000</b> |
|---|--|---|
| Amounts receivable from trade customers | 292                                      | 91  |
| Amounts receivable from related parties | 2,400                                    | 2,120                                     |
| Other receivables                       | -  | 1   |
| Prepayments and accrued income          | 2  | 676                                       |
|   | <u>2,694</u>                             | <u>2,888</u>                              |

## Bakkavör Overseas Limited

### Notes to the accounts 53 weeks ended 02 January 2010

#### 11. Trade and other receivables (continued)

Trade receivables by currency are as follows

|      | 02<br>January<br>2010<br>£'000 | 27<br>December<br>2008<br>£'000 |
|------|--------------------------------|---------------------------------|
| GBP  | -                              | 1                               |
| USD  | -                              | 33                              |
| Euro | 292                            | 57                              |
|      | <u>292</u>                     | <u>91</u>                       |

The average credit period taken on sales is 114 days (2008 38 days) Receivables past due amounted to £nil at 02 January 2010 (2008 £57,000) but are considered to be recoverable No interest is charged on the receivables An allowance has been made for estimated irrecoverable amounts from sales of £nil (2008 £nil) This allowance has been determined by reference to past default experience

No receivable balances are considered to be impaired The directors consider that the carrying amount of trade and other receivables approximates their fair value

#### 12. Cash and cash equivalents

|                           | 02<br>January<br>2010<br>£'000 | 27<br>December<br>2008<br>£'000 |
|---------------------------|--------------------------------|---------------------------------|
| Cash and cash equivalents | -                              | 476                             |

Cash and cash equivalents are all denominated in GBP

Cash and cash equivalents comprise cash held by the Company and short-term bank deposits with an original maturity of three months or less The carrying amount of these assets approximates their fair value

## Bakkavör Overseas Limited

### Notes to the accounts 53 weeks ended 02 January 2010

#### 13. Bank overdrafts

|                 | 02<br>January<br>2010<br>£'000 | 27<br>December<br>2008<br>£'000 |
|-----------------|--------------------------------|---------------------------------|
| Bank overdrafts | 347                            | 153                             |

The bank overdraft is repayable on demand and is denominated as follows

|      | 02<br>January<br>2010<br>£'000 | 27<br>December<br>2008<br>£'000 |
|------|--------------------------------|---------------------------------|
| GBP  | 193                            | -                               |
| USD  | 23                             | 97                              |
| Euro | 131                            | 56                              |
|      | 347                            | 153                             |

There is no interest rate risk as no interest is payable on this overdraft by the Company as it forms part of the group pooling arrangement. The pooling arrangement operates for each currency and allows cash and overdraft balances for the relevant group companies to be offset in order to calculate the interest charge. The directors of the Company consider the carrying value of the overdraft to be equivalent to fair value. All amounts are due within one year.

|   | 2009<br>% | 2008<br>% |
|---|-----------|-----------|
| The weighted average interest rates paid by the Group were as follows |           |           |
| Bank overdrafts   | 5.60      | 5.69      |

## Bakkavör Overseas Limited

### Notes to the accounts 53 weeks ended 02 January 2010

#### 14. Trade and other payables

|                                    | 02<br>January<br>2010<br>£'000 | 27<br>December<br>2008<br>£'000 |
|------------------------------------|--------------------------------|---------------------------------|
| Trade payables                     | 16                             | 60                              |
| Amounts owed to group undertakings | 1,542                          | 1,592                           |
| Other payables                     | -                              | 627                             |
| Accruals and deferred income       | 109                            | 408                             |
|                                    | <u>1,667</u>                   | <u>2,687</u>                    |

Trade payables by currency are as follows

|      | 02<br>January<br>2010<br>£'000 | 27<br>December<br>2008<br>£'000 |
|------|--------------------------------|---------------------------------|
| GBP  | 16                             | 42                              |
| USD  | -                              | 2                               |
| Euro | -                              | 16                              |
|      | <u>16</u>                      | <u>60</u>                       |

Trade payables and accruals principally comprise amounts outstanding for trade purchases and ongoing costs and are denominated in sterling. The average credit period taken for trade purchases is 7 days (2008 5 days)

The directors consider that the carrying amount of trade payables approximates to their fair value

#### 15. Financial risks

##### Credit risk

The Company's principal financial assets are bank balances and cash, trade and other receivables

The Company's credit risk is primarily attributable to its trade receivables. The amounts presented in the statement of financial position are net of allowances for doubtful receivables. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of the cash flows

The credit risk on liquid funds is limited because the counterparties are banks with high credit-ratings assigned by international credit-rating agencies



# Bakkavör Overseas Limited

## Notes to the accounts 53 weeks ended 02 January 2010

### 15. Financial risks (continued)

#### Liquidity risk

The Company manages its liquidity risk by preparing annual forecasts for the business which are reviewed at least half yearly to determine the level of finance required, if any, to allow the Company to meet its financial obligations. When the amounts required have been determined the directors ensure that adequate finance is available from cash reserves or the Group bank overdraft facility to ensure that suitable liquidity levels are maintained in line with the Company's forecasts.

#### Foreign currency risk

The Company is exposed to foreign currency risk on its US dollar and Euro transactions.

During the 53 week period to 02 January 2010 the US dollar weakened against sterling by 9.80%, with the closing rate at \$1.6149. The average rate for the period to 02 January 2010 was \$1.5663. During the 53 week period to 02 January 2010 the Euro weakened against sterling by 7.55%, with the closing rate at €1.1255. The average rate for the period to 02 January 2010 was €1.2533.

#### Foreign currency sensitivity analysis

A sensitivity analysis has been performed on the financial assets and liabilities to a sensitivity of 10% increase/decrease in the exchange rates. A 10% increase/decrease has been used, and represents management's assessment of the reasonably possible change in foreign exchange rates. The sensitivity analysis includes only outstanding foreign currency denominated net monetary assets and liabilities and adjusts their translation at the period end for a 10% change in foreign currency rates. A positive/(negative) number below indicates a increase/(decrease) in profit where the relevant currency weakens 10% against sterling. For a 10% strengthening of the relevant currency against sterling, there would be an equal and opposite impact on the profit and other equity, and the balances below would reverse.

|      | 10% weakening |          |
|------|---------------|----------|
|      | 02            | 27       |
|      | January       | December |
|      | 2010          | 2008     |
|      | £'000         | £'000    |
| USD  | 12            | 6        |
| Euro | (23)          | 1        |

## Bakkavör Overseas Limited

### Notes to the accounts 53 weeks ended 02 January 2010

#### 16. Share capital

|   |                        | 02<br>January<br>2010<br>£'000 | 27<br>December<br>2008<br>£'000 |
|---|------------------------|--------------------------------|---------------------------------|
| <b>Authorised</b>                         |                        |                                |                                 |
| 50,000 Ordinary shares of £1 each         |                        | 50                             | 50                              |
|   |                        | <u>50</u>                      | <u>50</u>                       |
| <b>Allotted, called-up and fully paid</b> | <b>02 January 2010</b> |                                | <b>27 December 2008</b>         |
|   | No                     | £'000                          | No                              |
|   |                        |                                | £'000                           |
| Ordinary shares of £1 each                | 50,000                 | 50                             | 50,000                          |
|   |                        | <u>50</u>                      | <u>50</u>                       |

The Company only has one type of share capital

#### 17. Notes to the cash flow statement

|  | 53 weeks<br>ended 02<br>January<br>2010<br>£'000 | 52 weeks<br>ended 27<br>December<br>2008<br>£'000 |
|--|--|---|
| Operating profit/(loss) for the period                   | 214  | (94)  |
| Adjustments for  |  |   |
| Depreciation of property, plant and equipment            | 2  | 3   |
|  | <u>216</u>                                       | <u>(91)</u>                                       |
| Operating cash flows before movements in working capital | 216  | (91)  |
| Decrease in inventories                                  | -  | 110   |
| Decrease/(increase) in receivables                       | 169  | (2,474)   |
| (Decrease)/increase in payables                          | (1,081)  | 663   |
|  | <u>(696)</u>                                     | <u>(1,792)</u>                                    |
| Cash used by operations                                  | (696)  | (1,792)   |
| Income taxes received/(paid)                             | 26   | (188)   |
|  | <u>(670)</u>                                     | <u>(1,980)</u>                                    |
| Net cash from operating activities                       | (670)  | (1,980)   |

## Bakkavör Overseas Limited

### Notes to the accounts 53 weeks ended 02 January 2010

#### 18. Operating lease arrangements

|   | 53 weeks<br>ended 02<br>January<br>2010<br>£'000 | 52 weeks<br>ended 27<br>December<br>2008<br>£'000 |
|---|--|---|
| Minimum lease payments under operating leases<br>recognised as an expense in the period | -  | 1   |

At the statement of financial position date, the Company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows

|  | 02<br>January<br>2010<br>£'000 | 27<br>December<br>2008<br>£'000 |
|--|--------------------------------|---------------------------------|
| Within one year                        | -                              | 1                               |
| In the second to fifth years inclusive | -                              | -                               |
|  | -                              | 1                               |

Operating lease payments represent rentals payable by the Company for a photocopier. Leases are negotiated for an average term of 5 years and rentals are fixed for an average of 5 years

#### 19. Contingent liabilities

There were no legal claims or potential claims against the Company at the period ended 02 January 2010

#### 20. Events after the statement of financial position date

There have been no material post statement of financial position events which would require disclosures or adjustment to the 02 January 2010 Financial Statements

## Bakkavör Overseas Limited

### Notes to the accounts 53 weeks ended 02 January 2010

#### 21. Related party transactions

##### Transactions

During the period, the company entered into the following transactions with related parties

|                         | Sale of services |               | Amounts owed by related parties |               | Amounts owed to related parties |               |
|-------------------------|------------------|---------------|---------------------------------|---------------|---------------------------------|---------------|
|                         | 2009<br>£'000    | 2008<br>£'000 | 2009<br>£'000                   | 2008<br>£'000 | 2009<br>£'000                   | 2008<br>£'000 |
| Bakkavor London Limited | -                | -             | -                               | -             | 60                              | 26            |
| Other group companies   | 149              | 3,750         | 2,400                           | 2,120         | 1,482                           | 1,566         |

Bakkavör Limited is a related party of the Company because it is part of Bakkavör Group hf. All transactions during the period represent funding payments and recharges.

The amounts outstanding include group relief and are unsecured and will be settled in cash. No guarantees have been given or claimed. No provisions have been made for doubtful debts in respect of the amounts owed by related parties.

##### Remuneration of key management personnel

The remuneration of the directors and senior management, who are the key management personnel of the Company, is set out below in aggregate for each of the categories specified in IAS 24 *Related Party Disclosures*. Further information about the remuneration of directors of the Company is provided in note 7 to the financial statements.

|                              | 02<br>January<br>2010<br>£'000 | 27<br>December<br>2008<br>£'000 |
|------------------------------|--------------------------------|---------------------------------|
| Short-term employee benefits | -                              | 76                              |
| Redundancy payments          | -                              | 78                              |
|                              | -                              | 154                             |

#### 22. Controlling party

The Company's ultimate parent company and ultimate controlling party is Bakkavör Group hf, a company registered in Iceland. The smallest group in which the results of the Company are consolidated is that headed by Bakkavör London Limited. The largest group in which the results of the Company are consolidated is that headed by Bakkavör Group hf. It has included the Company in its Group financial statements, copies of which are available from Armuli 3, 108 Reykjavik, Iceland. The directors consider Bakkavör Limited to be the immediate parent company.