REPORT OF THE TRUSTEES
AND
FINANCIAL STATEMENTS
FOR THE YEAR ENDED
30 JUNE 2013
FOR
ALBION IN THE COMMUNITY

Chisnall Comer Ismail & Co
Chartered Accountants &
Registered Auditors
Maria House
35 Millers Road
Brighton
East Sussex
BN1 5NP



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# REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2013

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 June 2013. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) 'Accounting and Reporting by Charities' issued in March 2005.

## REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

05122343 (England and Wales)

## Registered Charity number

1110978

## Registered office

American Express Community Stadium Village Way Brighton BN1 9BL

## **Trustees**

H R Knight	Director	<ul> <li>resigned 24 6 2013</li> </ul>
J W Adams	Director	- resigned 24 6 2013
D L Chapman	Director	-
M L Sugarman	Director	
G J Peters	Director	
S L Kidger	Director	<ul> <li>resigned 10 5 2013</li> </ul>
J Wilkinson	Director	-

Director

## **Company Secretary**

I Andrews

R Bloom

## **Auditors**

Chisnall Comer Ismail & Co
Chartered Accountants & Registered Auditors
Maria House
35 Millers Road
Brighton
East Sussex
BN1 5NP

## STRUCTURE, GOVERNANCE AND MANAGEMENT

## Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006

The company is registered as a charitable company limited by guarantee, charity number 1110978, and was set up by a trust deed

The principal object of the company is to provide physical training and education through the use of the game of football for the inhabitants of the City of Brighton & Hove, East and West Sussex

## Recruitment and appointment of new trustees

The management of the company is the responsibility of the Trustees who are elected under the terms of the Articles of Association

# REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2013

## STRUCTURE, GOVERNANCE AND MANAGEMENT

Induction and training of new trustees

It is the responsibility of the existing Trustees to formally induct and train incoming trustees about policies of Albion in the Community. The current organisational structure of Albion in the Community is the Chair with seven further Trustees. Decisions are taken at quarterly management meetings attended by the Trustees.

Risk management

The Trustees have assessed the major risks to which the company is exposed, in particular those related to the operations and finances of the company, and are satisfied that systems and procedures are in place to mitigate exposure to the major risks

## **OBJECTIVES AND ACTIVITIES**

#### Policies and objectives

Serving communities across Sussex and working in partnership with organisations from the public, voluntary, community and private sectors, Albion in the Community utilises the power of sport and the reach of Brighton & Hove Albion Football Club, to help meet four key, overarching objectives

Tackle inequality

To design and deliver programmes that tackle physical, mental and social inequalities across Sussex

#### Promote health and education

To improve the health, well-being and education standards of our local community

Increase participation in sport

To increase participation rates in physical activity through the provision of accessible courses for people of all ages and abilities

Improve employability skills

To provide unique and innovative training programmes for the wider community

Activities for achieving objectives

In deciding what activities the charity should undertake, the Trustees have paid due regard to the guidance on public benefit given by the Charities Commission

Health, Inclusion and Schools

Delivering a range of programmes that improve the physical and mental health and wellbeing of people of all ages across Sussex, engage disadvantaged children, young people and adults through sport and the educational attainment of primary and secondary school pupils and students

Skills Training and Employability

Delivering a broad range of courses, qualifications, and innovative skills training programmes to enhance the employability prospects for adults and those between 16-18

**Sports Participation** 

Encouraging young people, regardless of their ability, to engage in and enjoy organised sports activities and also offer support and qualifications for those wanting to coach sport

# REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2013

## ACHIEVEMENT AND PERFORMANCE Review of activities Health, Inclusion and Schools

Albion in the Community's health programme saw significant expansion in 2013 with the charity delivering initiatives in mental health and wellbeing alongside an increased provision in physical health. The physical health programme was focused on a range of weight management and childhood obesity services, our ABC cancer awareness programme in Adur and Worthing, and 'Standing Tall', our long running falls prevention initiative

Our inclusion programme, which aims to engage both disabled people and disadvantaged young people and adults in targeted areas of deprivation, achieved notable outcomes. Over 700 disabled people took part in AITC's Community Sports Clubs and 1,524 pupils played regular sport through our programmes run at special schools across Sussex.

2013 also saw AITC's Premier League Kicks initiative expand from Brighton & Hove into East Sussex with programmes in Eastbourne and Hastings Over 50% (152) of participants on our Albion Goals inclusion initiative gained employment as a result of being on the scheme. In addition, AITC was chosen by the Homeless FA to be one of their nine regional training centres in 2013. Thirty young people from homeless backgrounds came to the stadium for a five-week football and personal development programme. All gained Sports Leadership qualifications and four went on to represent England and the Homeless FA in various international tournaments.

Our schools programme in 2013 saw a broad range of activities delivered both at the stadium and across the county 1,890 students took part in numeracy and literacy sessions and 1,980 hours of learning was delivered by AITC on just our Key Stage 4 curriculum programme alone. A total of 116 young people (16/17 year-olds) took part in the NCS (National Citizen Service) programme providing 3,120 hours of volunteering time on social action projects for local charities and community organisations.

## Skills Training and Employability

In the 2013 academic year our Skills Training and Employability programme saw AITC deliver 1,382 qualifications to over 700 learners with an achievement rate of 98%. By the end of the year, our Want to Work employability programme had helped 85 local people back into employment. The department also received a rare and highly acclaimed 'Grade 1 Outstanding' award from Offsted in 2013 for the delivery of courses at Northbrook College.

## **Sports Participation**

AITC's sports participation programme in 2013 saw a wider focus on delivering multi-sports alongside traditional football courses and girls only provision to increase female participation in football and sport

AITC's coach education programme continued to be a strong part of the charity's offer in this area helping to create 120 newly qualified football coaches across Sussex. In total, 14,420 children and young people took part in our sports courses and activities - 35% of them female. Over 200 schools across the county, were engaged in our schools sports programme.

#### **Partnerships**

AITC continued to forge new partnerships with organisations in the public, community, voluntary and private sectors. Our community programme with main partner American Express received wide acclaim, winning the Best CSR (Corporate Social Responsibility) Programme award at the 2013 Football Business Awards.

## **FINANCIAL REVIEW**

Reserves policy

Albion in the Community reserves are held solely for the future development and delivery of activities

## REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 JUNE 2013

## **FUTURE DEVELOPMENTS**

Albion in the Community will continue to deliver educational, healthy, sports related projects, reaching new geographical areas and providing further opportunities for young people and adults to participate and achieve

## STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees (who are also the directors of Albion In The Community for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently,
- observe the methods and principles in the Charity SORP,
- make judgements and estimates that are reasonable and prudent,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information

#### **AUDITORS**

The auditors, Chisnall Comer Ismail & Co, will be proposed for re-appointment at the forthcoming Annual General Meeting

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies

ON BEHALF OF THE BOARD

M L **\$**uga**/**man - Trustee

Date 211 Homany 2014.

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF ALBION IN THE COMMUNITY

We have audited the financial statements of Albion In The Community for the year ended 30 June 2013 on pages seven to fifteen. The financial reporting framework that has been applied in their preparation is applicable law and the Financial Reporting Standard for Smaller Entities (effective April 2008) (United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities)

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed

## Respective responsibilities of trustees and auditors

As explained more fully in the Statement of Trustees Responsibilities set out on page four, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors, including APB Ethical Standard. Provisions Available for Small Entities (Revised), in the circumstances set out in note 15 to the financial statements.

## Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the charitable company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the trustees, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Report of the Trustees to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report

## Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the charitable company's affairs as at 30 June 2013 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

## Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF ALBION IN THE COMMUNITY

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of trustees' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit, or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the Report of the Trustees

R. O. Mills

Mr R D Gibb FCA (Senior Statutory Auditor) for and on behalf of Chisnall Comer Ismail & Co Chartered Accountants & Registered Auditors Maria House 35 Millers Road Brighton East Sussex BN1 5NP

Date 24/02/2014

# STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 30 JUNE 2013

INCOMING RESOURCES	<b>U</b> i Notes	nrestricted funds £	Restricted fund £	2013 Total funds £	2012 Total funds £
Incoming resources from generated funds					
Voluntary income Activities for generating funds	2 3	626,913 2,158,252	340,786	626,913 2,499,038	399,955 2,269,356
Total incoming resources		2,785,165	340,786	3,125,951	2,669,311
RESOURCES EXPENDED Costs of generating funds Charitable activities Governance costs	4 5	2,671,958 84,249	364,847 -	3,036,805 84,249	2,742,290 41,250
Total resources expended		2,756,207	364,847	3,121,054	2,783,540
NET INCOMING/(OUTGOING) RESOURCES		28,958	(24,061)	4,897	(114,229)
RECONCILIATION OF FUNDS					
Total funds brought forward		110,340	28,037	138,377	252,606
TOTAL FUNDS CARRIED FORWARD		139,298	3,976	143,274	138,377

The notes form part of these financial statements

# **BALANCE SHEET**AT 30 JUNE 2013

		restricted funds	Restricted fund	2013 Total funds	2012 Total funds
	Notes	£	£	£	£
FIXED ASSETS Tangible assets	9	78,024	-	78,024	45,020
CURRENT ASSETS Stocks Debtors Cash at bank and in hand	10	1,203 307,851 182,276 	90,815 90,815	1,203 307,851 273,091 582,145	1,203 472,599 31,147 504,949
CREDITORS Amounts falling due within one year	11	(430,056)	(86,839)	(516,895)	(411,592)
NET CURRENT ASSETS		61,274	3,976	65,250	93,357
TOTAL ASSETS LESS CURRENT LIABILITIES		139,298	3,976	143,274	138,377
NET ASSETS		139,298	3,976	143,274	138,377
FUNDS Unrestricted funds Restricted funds	12			139,298 3,976	110,340 28,037
TOTAL FUNDS				143,274	138,377

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies and with the Financial Reporting Standard for Smaller Entities (effective April 2008)

The financial statements were approved by the Board of Trustees on signed on its behalf by

2 1 FEB 2014

and were

J Wilkinson -Trustee

The notes form part of these financial statements

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2013

## 1. ACCOUNTING POLICIES

#### **Accounting convention**

The financial statements have been prepared under the historical cost convention, and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008), the Companies Act 2006 and the requirements of the Statement of Recommended Practice, Accounting and Reporting by Charities

## Incoming resources

All incoming resources are included on the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy

## Resources expended

Expenditure is accounted for on an accruals basis and has been classified under headings, that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

## Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life

Plant and machinery - 25% on cost Motor vehicles - 25% on cost Computer equipment - 33% on cost

#### **Stocks**

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items

## **Taxation**

The charity is exempt from corporation tax on its charitable activities

#### Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees

Restricted funds can only be used for particular restricted purposes within the objects of the charity Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements

## Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease

## Company status

The company is a company limited by guarantee. The members of the company are the Trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 JUNE 2013

2.	VOLUNTARY INCOME		
		2013	2012
	Voluntary income	<b>£</b> 511,211	£ 239,903
	Activities for generating funds	115,702	160,052
		626,913	399,955
3	ACTIVITIES FOR GENERATING FUNDS		
		2013	2012
	Health, inclusion and schools	<b>£</b> 846,833	£ 785,810
	Skills, training and employability	889,555	651,306
	Sports participation	762,650 ————	832,240
		2,499,038 ————	2,269,356
4	CHARITABLE ACTIVITIES		
		2013	2012
	Staff costs	<b>£</b> 2,356,052	£ 1,873,868
	Programme delivery costs	553,010	596,377
	Operational costs	127,745	272,045 ———
		3,036,807	2,742,290
5.	GOVERNANCE COSTS		
		2013	2012
	Dankmanahla	£	£
	Rent payable Auditors' remuneration	30,000 4,000	30,000 3,000
	Accountancy fees	23,832	2,760
	Depreciation	<u> 26,415</u>	5,490 
		84,247	41,250
6.	NET INCOMING/(OUTGOING) RESOURCES		
	Net resources are stated after charging/(crediting)		
		2013	2012
	Auditoral remuneration	£	£
	Auditors' remuneration Depreciation - owned assets	4,000 26,415	3,000 5,490
	Other operating leases	30,000	30,000

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 JUNE 2013

## 7. TRUSTEES' REMUNERATION AND BENEFITS

There was no trustees' remuneration or other benefits for the year ended 30 June 2013 nor for the year ended 30 June 2012

## Trustees' expenses

There were no trustees' expenses paid for the year ended 30 June 2013 nor for the year ended 30 June 2012

## 8. STAFF COSTS

Staff costs were as follows

	2013 £	2012 £
Wages and salaries	1,400 505	945,447
Coaching, tutors & consultants	747,587	716,834
Social security costs	157,087	138,279
Other pension costs	35,895	18668
Staff training	14,978	•
	2,356,052	1,819,228
The average monthly number of employees during the year was as follows:	ows	
	183	182
2 employees received remuneration amounting to more than £60,000 in the year (2012 - 3) The remuneration fell within the following bands		

£60,001-£70,000 - - £70,001-£80,000 **2** 1 £80,001-£90,000 - 1

For the staff earning over £60,000 for the year, aggregate pension contributions of £9,729 (2012 - £5,400) were made during the year. Retirement benefits are accruing to one member of staff earning over £60,000.

Both members of staff earning over £60,000 left the charity during the financial year, their salary included one off payments on leaving

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 JUNE 2013

9.	TANGIBLE FIXED ASSETS	Plant and machinery £	Motor vehicles £	Computer equipment £	Totals £
	COST At 1 July 2012 Additions	9,451	8,500 37,150	32,559 22,269	50,510 59,419
	At 30 June 2013	9,451	45,650	54,828	109,929
	DEPRECIATION At 1 July 2012 Charge for year	596 2,363	1,063 8,768	3,831 15,284	5,490 26,415
	At 30 June 2013	2,959	9,831	19,115	31,905
	NET BOOK VALUE At 30 June 2013 At 30 June 2012	6,492 8,855	35,819 7,437	35,713 28,728	78,024 ————————————————————————————————————
10.	DEBTORS: AMOUNTS FALLING DUE W	ITHIN ONE YEA	.R		
	Trade debtors Other debtors Prepayments			2013 £ 157,840 137,726 12,285 307,851	2012 £ 300,772 159,575 12,252 472,599
11.	CREDITORS: AMOUNTS FALLING DUE	WITHIN ONE Y	EAR		
	Bank loans and overdrafts Trade creditors Social security and other taxes Other creditors Accrued expenses			2013 £ 219,398 99,107 58 198,332 516,895	2012 £ 10,700 245,740 42,785 44,091 68,276 411,592

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 JUNE 2013

## 12. MOVEMENT IN FUNDS

	At 1.7 12 £	Net movement in funds £	At 30 6.13 £
Unrestricted funds General fund	110,340	28,958	139,298
Restricted funds Restricted funds	28,037	(24,061)	3,976
TOTAL FUNDS	138,377	4,897	143,274
Net movement in funds, included in the above are as	follows		
	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	2,785,165	(2,756,207)	28,958
	2,785,165 340,786	(2,756,207)	28,958 (24,061)

## NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 JUNE 2013

## 12. MOVEMENT IN FUNDS - continued

## **Summary of restricted Funds**

Incoming resources £	Resources expended £	Transfers £	Movement in Funds £
32,538	-32,538		-
16,725	-16,725	-	-
49,555	-49,555	-	-
31,250	-31,250	-	•
18,299	-21,336	-	3,037
64,300	-64,300	-	-
65,000	-65,000	-	· -
32,850	-57,850	-	25,000
10,269	-6,293	-	-3,976
20,000	-20,000		-
340,786	-364,847	-	24,061
	resources £ 32,538 16,725 49,555 31,250 18,299 64,300 65,000 32,850 10,269 20,000	resources £ £  32,538	resources

## **Purpose of Restricted Funds**

Premier League, Comic Relief and Children In Need funded the Kickz project for 12 - 18 year olds

Football Foundation funded the Cup Final Project, to promote education and health

The NHS funded the Cancer Awareness Programme, to promote health and cancer awareness

The NHS funded the Community Youth Champion, to provide mentoring programmes for 11 - 15 year olds

FIFA funded Football for Hope, to provide employment and training opportunities for residents of West Sussex and Brighton and Hove

Adur and Worthing Wellbeing funded Cancer Health Champions and Wellbeing Motivational Support Services, to promote reduced motility from cancer, cardiovascular disease, chronic liver and chronic respiratory disease

American Express Group Services Ltd funded a number of schemes to promote mental health and physical health

Brighton and Hove Council funded Standing Tall to promote increased physical activity undertaken by older people

Adur funded Wellbeing Emotional Resilience for Men to promote awareness regarding mental health issues in men

## 13. PENSION COMMITMENTS

The company operates a defined contributions pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £35,895 (2012 - £18,668).

# NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 30 JUNE 2013

## 14. RELATED PARTY DISCLOSURES

Albion in the Community were charged by The Brighton and Hove Albion Football Club Ltd £30,000 (2012 - £30,000) for the rent of office facilities

Albion in the Community were charged by The Brighton and Hove Albion Football Club Ltd £66,256 (2012 - £10,190) for programme delivery costs

Included in creditors are amounts owed to The Brighton and Hove Albion Football Club Ltd amounting to £75,127 (2012 - £10,174)

The Brighton and Hove Albion Football Club Limited made donations of £171,050 (2012 - £30,000) to Albion in the Community during the year

Included in debtors are amounts owed from The Brighton and Hove Albion Football Club Ltd amounting to £82 (2012 - £320)

Two of the Trustees and Directors of Albion in the Community, are also Directors of The Brighton and Hove Albion Football Club Ltd

## 15. APB ETHICAL STANDARD - PROVISIONS AVAILABLE FOR SMALL ENTITIES

In common with many other businesses of our size and nature we use our auditors to prepare and submit returns to the tax authorities and assist with the preparation of the financial statements

# DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 30 JUNE 2013

	2013 £	2012 £
INCOMING RESOURCES		
Voluntary income		
Voluntary income	511,211	239,903
Activities for generating funds	115,702	160,052
	626,913	399,955
Activities for generating funds		
Health, inclusion and schools	846,833	785,810
Skills, training and employability	889,555	651,306
Sports participation	<u>762,650</u>	832,240
	2,499,038	2,269,356
Total incoming resources	3,125,951	2,669,311
RESOURCES EXPENDED		
Charitable activities Staff and associated costs	2256 052	1 072 060
Programme delivery costs	2,356,052 553,010	1,873,868 596,377
Operational costs	127,745	272,045
	3,036,807	2,742,290
Governance costs		
Rent payable	30,000	30,000
Auditors' remuneration	4,000	3,000
Accountancy fees	23,832	2,760
	2,363 8,768	596 1,063
	15,284	3,831
Depreciation of motor vehicles		
	84,247	41,250
Depreciation of plant and machinery Depreciation of motor vehicles Depreciation of computer equipment  Total resources expended	3,121,054	41,250 2,783,540

This page does not form part of the statutory financial statements