# STRATEGIC REPORT, REPORT OF THE DIRECTORS AND

**AUDITED FINANCIAL STATEMENTS** 

FOR THE YEAR ENDED 31 DECEMBER 2013

FOR :

ARMOUR INTELLIGENCE LIMITED

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## **COMPANY INFORMATION** FOR THE YEAR ENDED 31 DECEMBER 2013

**DIRECTORS:** 

S M Ryland S J Dalton

Brigadier D W Montgomery

**SECRETARY:** 

K J Bingham

**REGISTERED OFFICE:** 

20 Old Broad Street

LONDON

EC2N 1DP

**REGISTERED NUMBER:** 

08088104 (England and Wales)

SENIOR STATUTORY AUDITOR: John Sheather BSc FCA

**AUDITORS:** 

McCabe Ford Williams

Statutory Auditor Charlton House Dour Street **DOVER** Kent CT16 1BL

## STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2013

The directors present their strategic report for the year ended 31 December 2013.

#### REVIEW OF BUSINESS

This was the first full year of trading for the company. The company has continued to incur significant administrative costs which have contributed to the loss for the year of £186,081.

### PRINCIPAL RISKS AND UNCERTAINTIES

The company's operations expose it to a variety of risks. The directors have examined the major risks to the business and have concluded the main risk to be the provision of finance to fund the company's operations.

The company's parent company has stated that it will continue to provide the funds to allow the company to meet its liabilities as they fall due.

### **KEY PERFORMANCE INDICATORS**

In the opinion of the directors the key financial performance indicators of the business are turnover and operating profit. The company has started 2014 with a significant increase in sales revenue, this together with a stable expense base means 2014 has a realistic probability of producing an operating profit. The key 2014 sales revenue target is £758,000.

ON BEHALF OF THE BOARD:

S J Dalton - Director

Date: 23.9.14

# REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2013

The directors present their report with the financial statements of the company for the year ended 31 December 2013.

#### PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of an investigative company detecting and deterring fraudulent activity.

#### **DIVIDENDS**

No dividends will be distributed for the year ended 31 December 2013.

#### DIRECTORS

The directors shown below have held office during the whole of the period from 1 January 2013 to the date of this report.

S M Ryland S J Dalton Brigadier D W Montgomery

Other changes in directors holding office are as follows:

Mrs A J Montgomery ceased to be a director after 31 December 2013 but prior to the date of this report.

### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

ON BEHALF OF THE BOARD:

S J Dalton - Director

23.9.14

# REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF ARMOUR INTELLIGENCE LIMITED

We have audited the financial statements of Armour Intelligence Limited for the year ended 31 December 2013 on pages five to eleven. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Strategic Report and the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2013 and of its loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

John Sheather BSc FCA (Senior Statutory Auditor) for and on behalf of McCabe Ford Williams Statutory Auditor Charlton House Dour Street DOVER Kent CT16 1BL

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## PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2013

		·	Period 30.5.12
		Year Ended	to
•	•	31.12.13	31.12.12
	Notes	£	£
TURNOVER		361,045	251,323
Administrative expenses		547,126	318,962
OPERATING LOSS and LOSS ON ORDINARY ACTIVITIES			
BEFORE TAXATION	3	(186,081)	(67,639)
Tax on loss on ordinary activities	4	•	
ration tops on cramary accommed			
LOSS FOR THE FINANCIAL YEAR	ł.	(186,081)	(67,639)
		<del></del>	

## **CONTINUING OPERATIONS**

None of the company's activities were acquired or discontinued during the current year or previous period.

# TOTAL RECOGNISED GAINS AND LOSSES

The company has no recognised gains or losses other than the losses for the current year or previous period.

# ARMOUR INTELLIGENCE LIMITED (REGISTERED NUMBER: 08088104)

## **BALANCE SHEET** 31 DECEMBER 2013

		2013		2012	
·	Notes	£	£	£	£
FIXED ASSETS					
Tangible assets	5		2,105		· -
CURRENT ASSETS				• • •	
Debtors	6	96,918		38,703	
Cash at bank	•	734		39,074	•
		97,652		77,777	
CREDITORS		•			
Amounts falling due within one year	. 7	352,477		144,416	
NET CURRENT LIABILITIES		• •	(254,825)		(66,639)
TOTAL ASSETS LESS CURRENT					
LIABILITIES		•	(252,720)		(66,639)
♦	•	•	<del></del>	•	
CAPITAL AND RESERVES			•		•
Called up share capital	. 8	•	1,000		1,000
Profit and loss account	9 .	•	(253,720)		(67,639)
SHAREHOLDERS' FUNDS	13	•	(252,720)		(66,639)

S J Dalton - Director

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

			Period 30.5.12	
		Year Ended	to	
		31.12.13	31.12.12	
Net each autilian	Notes .	£	£	
Net cash outflow from operating activities	1	(163,190)	(83,821)	
Capital expenditure	2 .	(2,526)	-	
		(165,716)	(83,821)	
Financing	2	127,376	122,895	
(Decrease)/increase in cash in the	(Decrease)/increase in cash in the period		39,074	
	· .			
Reconciliation of net cash flow	3	·		
to movement in net funds	· 3	(38,340)	39,074	
to movement in net funds		(38,340)	39,074	
to movement in net funds  (Decrease)/increase in cash in the pe  Change in net funds resulting		(38,340)	39,074 39,074	
Reconciliation of net cash flow to movement in net funds  (Decrease)/increase in cash in the per Change in net funds resulting from cash flows  Movement in net funds in the peri Net funds at 1 January	eriod	<u></u>	<del></del>	

# NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2013

# 1. RECONCILIATION OF OPERATING LOSS TO NET CASH OUTFLOW FROM OPERATING ACTIVITIES

		Period
		30.5.12
	Year Ended	to
	31.12.13	31.12.12
	£	£
Operating loss	(186,081)	(67,639)
Depreciation charges	421	-
Increase in debtors	(58,215)	(38,703)
Increase in creditors	80,685	22,521
	<del></del>	
Net cash outflow from operating activities	(163,190)	(83,821)

# 2. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT

		Year Ended 31.12.13 £	Period 30.5.12 to 31.12.12
Capital expenditure Purchase of tangible fixed assets	•	(2,526)	
Net cash outflow for capital expenditure		(2,526) ====	
Financing New loans in year Share issue		127,376	121,895 1,000 122,895
Net cash inflow from financing  ANALYSIS OF CHANGES IN NET FUNDS		====	122,073
	At 1.1.13	Cash flow £	At 31.12.13 £
Net cash:	39,074	(38,340)	734
	39,074	(38,340)	
Total	39,074	(38,340)	<del>734</del>

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2013

## 1. ACCOUNTING POLICIES

### Accounting convention

The financial statements have been prepared under the historical cost convention.

#### Turnove

Turnover represents net invoiced sales of services, excluding value added tax and adjusted for accrued income.

### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Computer equipment

- 33.33% on cost

## Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to the profit and loss account in the period to which they relate.

## 2. STAFF COSTS

·		Period
·		30.5.12
	Year Ended	to
	31.12.13	31.12.12
	£	£
Wages and salaries	139,651	35,500
Social security costs	15,644	3,865
Other pension costs	9,025	-
	164,320	39,365
	======	===
The average monthly number of employees during the year was as follows:		
The average monanty number of employees daring the year was as follows:		Period
		30.5.12
	Year Ended	,to
	31.12.13	31.12.12
Administrative	3	1
Directors	4	3
	. 7	4
	<del></del>	=====

# 3. OPERATING LOSS

The operating loss is stated after charging:

		Period
·		30.5.12
	Year Ended	to
	31.12.13	31.12.12
, ·	£	£
Depreciation - owned assets	421	-
Auditors' remuneration	3,000	1,250
Directors' remuneration	50,000	25,000
Directors' pension contributions to money purchase schemes	5,000	-
	====	

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

# 4. TAXATION

## Analysis of the tax charge

No liability to UK corporation tax arose on ordinary activities for the year ended 31 December 2013 nor for the period ended 31 December 2012.

## 5. TANGIBLE FIXED ASSETS

					Computer equipment £
	COST				-
	Additions				2,526
	At 31 Decer	mber 2013		•	2,526
	DEPRECIA	ATION			
	Charge for y				421
	At 31 Decer	mber 2013			421
	NET BOOI	K VALUE			
	At 31 Decer	nber 2013			2,105
6.	DEBTORS	: AMOUNTS FALLING DUE WIT	'HIN ONE YEAR		
				2013	2012
	04 414			£ 490	£ 490
	Other debtor	rs s and accrued income		96,428	38,213
	Frepayment	s and accided income			36,213
	4			96,918	38,703
				<del></del>	•
7.	CREDITO	RS: AMOUNTS FALLING DUE V	ITHIN ONE YEAR		•
				2013	2012
				£	£
		ity and other taxes		55,984	3,060
	Other credit	ors		249,271	121,895
	Accruals			47,222	19,461
	•		· .	352,477	144,416
					=====
8.	CALLED U	JP SHARE CAPITAL			•
	Allotted, iss	ued and fully paid:			
	Number:	Class:	Nominal	2013	2012
			value:	£	£
	1,000	Ordinary	£1	1,000	1,000
			•	<del></del> ·	====

# NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2013

## 9. RESERVES

Profit and loss
account.
(67,639) (186,081)

At 1 January 2013 Deficit for the year

\_\_\_\_

At 31 December 2013

(253,720)

2012

### 10. ULTIMATE PARENT COMPANY

The company is a 51% subsidiary of Armour Risk Management Limited which is considered to be its parent company.

Armour Risk Management Limited, is ultimately controlled by Armour Group Holdings Limited, a company incorporated in Bermuda and the directors consider this company to be the ultimate parent company.

#### 11. RELATED PARTY DISCLOSURES

As at 31 December 2013 the company owed Armour Risk Management Limited, its parent company, £249,271 (2012-£121,895) and this is included in other creditors. During the year the company was advanced £264,517 (2012-£100,698) by Armour Risk Management Limited and repaid £137,141 (2012-£16,202) to Armour Risk Management Limited. During the year Armour Risk Management Limited charged £30,000 (2012-£15,000) in respect of rent, rates and service charges. During the year Armour Risk Management Limited provided human resources, IT and finance support, included in management recharges of £15,180 (2012-£22,399).

## 12. ULTIMATE CONTROLLING PARTY

B S Huntington is the ultimate controlling party by virtue of his shareholding in the ultimate parent company.

## 13. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	2013	2012 C
	. (10C001)	£
Loss for the financial year	(186,081)	(67,639)
New share capital subscribed	-	1,000
	<del></del>	
Net reduction of shareholders' funds	(186,081)	(66,639)
Opening shareholders' funds	(66,639)	•
	(252,520)	((( (20)
Closing shareholders' funds	(252,720)	(66,639)
•	<del></del>	

### 14. GOING CONCERN

The financial statements have been prepared on a going concern basis. This basis is considered to be appropriate as the company continues to receive the support of its parent company.