# STRATEGIC REPORT, REPORT OF THE DIRECTORS AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2014 FOR ARMOUR INTELLIGENCE LIMITED

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#### **COMPANY INFORMATION** FOR THE YEAR ENDED 31 DECEMBER 2014

**Directors:** 

S M Ryland S J Dalton

Brigadier D W Montgomery

Secretary:

K J Bingham

**Registered Office** 

4<sup>th</sup> Floor

20 Old Broad Street

LONDON EC2N 1DP

**Registered Number:** 

08088104 (England and Wales)

**Registered Auditors:** 

Mazars LLP

Tower Bridge House St Katharine's Way

London E1W 1DD

#### STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2014

The directors present their strategic report for the year ended 31 December 2014.

#### **Review of business**

The company continues to grow its turnover securing its largest annual service contract from a blue chip client. However, the company has incurred significant administrative costs which have contributed to the loss for the year of £76,450 (2013: loss £186,081)

#### Principal risks and uncertainties

The company's operations expose it to a variety of risks. The directors have examined the major risks to the business and have concluded the main risk to be the provision of finance to fund the company's operations.

The company's ultimate parent company has stated that it will continue to provide the funds to allow the company to meet its liabilities as they fall due.

#### **Key performance indicators**

In the opinion of the directors the key financial performance indicators of the business are turnover and operating profit. Turnover increased by 112% to £764,989 (2013: £361,045). Operating loss reduced by 59% to £76,450 (2013: £186,081).

On behalf of the Board:

S J Dalton - Director

24.6.15

Date:

## REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 DECEMBER 2014

The directors present their report with the financial statements of the company for the year ended 31 December 2014.

The registered number of the company is 08088104 (England and Wales).

#### **Principal Activity**

The principal activity of the company in the year under review was that of an investigative company detecting and deterring fraudulent activity.

#### **Dividends**

No dividends will be distributed for the year ended 31 December 2014.

#### **Directors**

The directors shown below have held office during the whole of the period from 1 January 2014 to the date of this report.

S M Ryland S J Dalton Brigadier D W Montgomery

Mrs A J Montgomery ceased to be a director on 14 May 2014.

#### Statement of Directors' responsibilities

The directors are responsible for preparing the Strategic Report, Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Statement as to disclosure of information to auditors

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

On behalf of the Board:

S J Dalton - Director

Date:

24.6.15

## INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF ARMOUR INTELLIGENCE LIMITED

We have audited the financial statements of Armour Intelligence Limited for the year ended 31 December 2014 which comprise the Profit and Loss Account, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

#### Respective responsibilities of directors and auditor

As explained more fully in the Statement of Directors' Responsibilities set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors. This report is made solely to the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body for our audit work, for this report, or for the opinions we have formed.

#### Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's web-site at www.frc.org.uk/auditscopeukprivate.

#### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2014 and of its loss for the
  year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- · certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Markham J Grice (Senior Statutory Auditor) for and op behalf of Mazars LLP

Chartered Accountants and Statutory Auditor

26 Jun 2011

Tower Bridge House St Katharine's Way

London E1W 1DD

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#### PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2014

		2014	2013
	Notes	£'000	£
Turnover		764,989	361,045
Administrative expenses		841,439	547,126
Operating profit	3	(76,450)	(186,081)
Loss on ordinary activities before taxation		(76,450)	(186,081)
Tax on loss on ordinary activities	4	-	
Retained loss for the financial year		(76,450)	(186,081)

All amounts relate to continuing operations.

There were no recognised gains or losses other than those included in the profit and loss account for the current and prior years and therefore no separate statement of total recognised gains and losses has been presented.

The notes also form an integral part of these financial statements.

#### BALANCE SHEET AS AT 31 DECEMBER 2014

·		2014	2013
	Notes	£	£
Fixed assets			·
Tangible assets	5	1,263	2,105
Current assets			
Debtors – amounts falling due within one year	6	216,055	96,918
Cash at bank and in hand		22,774	734
		238,829	97,652
Current liabilities	,	• •	
Creditors - amounts falling due within one year	7	569,262	352,477
Net current liabilities		(330,433)	(254,825)
Total assets less current liabilities		(329,170)	(252,720)
Capital and reserves	•		
Called up share capital	8	1,000	1,000
Profit and loss account	9	(330,170)	(253,720)
Shareholders' funds	13	(329,170)	(252,720)
The financial statements were approved by the Board of D signed on its behalf by:	Pirectors on	24.6.15	and were

S J Dalton - Director

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2014

		2014	2013
	Notes	£	£
Net cash outflow from operating activities	1	(214,481)	(163,190)
Capital expenditure	<b>2</b>	-	(2,526)
		(214,481)	(165,716)
Financing	· 2	236,521	127,376
Increase/(Decrease) in cash in the period		22,040	(38,340)
	•		
Reconciliation of net cash flow to movement in net funds	3		
Increase/(Decrease) in cash in the period	•	22,040	(38,340)
Change in net funds resulting from cash flows		22,040	(38,340)
Movement in net funds in the period		22,040	(38,340)
Net funds at 1 January	·	734	39,074
Net funds at 31 December		22,774	734

# NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2014

#### 1. Reconciliation of operating loss to net cash outflow from operating activities

			2014	2013
			£	£
	Operating loss		(76,450)	(186,081)
	Depreciation charges		842	421
	Increase in debtors		(119,137)	(58,215)
	(Decrease)/Increase in creditors		(19,736)	80,685
	Net cash outflow from operating activities		(214,481)	(163,190)
2.	Analysis of cash flows for headings netted in the c	ash flow stateme	ent	
			2014	2013
			£	£
	Capital expenditure			
•	Purchase of tangible fixed assets	•	-	(2,526)
	Net cash outflow for capital expenditure and			
	financial investment		-	(2,526)
	Financing			
	New loans in year		236,521	127,376
	Net cash inflow from financing		236,521	127,376
3.	Analysis of changes in net funds			
		At 1.1.14	Cash flow	At 31.12.14
		£	£	£
	Net cash:			
	Cash at bank and in hand	734	22,040	22,774
		734	22,040	22,774
	Total	734	22,040	22,774
				<del></del>

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2014

#### 1. Accounting policies

#### **Accounting convention**

The financial statements have been prepared under the historical cost convention.

#### Going Concern

The financial statements have been prepared on a going concern basis. The company's ultimate parent company has given an undertaking that it will continue to provide the funds to allow the company to meet its liabilities as they fall due.

#### Turnover

Turnover represents net invoiced sales of services, excluding value added tax and adjusted for accrued income.

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Computer equipment

- 33.33% on cost

#### Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to the profit and loss account in the period to which they relate.

#### 2. Staff costs

		2014	2013
		£	£
	Wages and salaries	259,124	139,651
	Social security costs	28,742	15,644
	Other pension costs	18,070	9,025
	·	305,936	164,320
	The average monthly number of employees during the period was as	follows:	
		2014	2013
•	Administrative	6	3
	Directors	3	4
		9	.7
3.	Operating loss		· ·
	The operating loss is stated after charging:		
		2014	2013
		£	£
	Depreciation – owned assets	842	421
	Auditors' remuneration	3,000	3,000

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2014

#### 3. Operating loss - continued

	2014	2013
	£	£
Directors' remuneration	50,000	50,000
Directors' pension contributions to money purchase schemes	5,000	5,000
Number of directors who accrued benefits under money purchase schemes	1	1

#### 4. Taxation

6.

#### Analysis of the tax charge

No liability to UK corporation tax arose on ordinary activities for the year ended 31 December 2014 or for the period ended 31 December 2013.

#### 5. Tangible fixed assets

		Computer equipment
		£
Cost		
At 1 January 2014		2,526
Additions		
At 31 December 2014		2,526
Depreciation		
At 1 January 2014		421
Charge for year		842
At 31 December 2014		1,263
Net book value		
At 31 December 2014		1,263
At 31 December 2013		2,105
Debtors: amounts falling due within one year		
	2014	2013
	£	£
Other debtors	4,490	490
Prepayments and accrued income	211,565	96,428
•	216,055	96,918

#### **NOTES TO THE FINANCIAL STATEMENTS - continued** FOR THE YEAR ENDED 31 DECEMBER 2014

#### 7. Creditors: amounts falling due within one year

2014	2013
£	£
44,309	55,984
485,792	249,271
39,161	47,222
569,262	352,477
	<b>£</b> 44,309 485,792 39,161

#### 8. Called up share capital

Allotted, issued and fully paid:

Number:	Class:	Nominal	2014	2013
		Value	£	£
1,000	Ordinary	£1	1,000	1,000

#### 9.

Reserves	Profit and loss account
At 1 January 2014	(253,720)
Profit for the year	(76,450)
At 31 December 2014	(330,170)

#### 10. Related party disclosures

As at 31 December 2014 the company owed £485,792 (2013: £249,271) to Armour Risk Management Limited, its parent company. During the year the company was advanced £169,216 (2013: £264,517) by Armour Risk Management Limited and repaid £167,761 (2013: £137,141) to Armour Risk Management Limited. During the year Armour Risk Management Limited charged £30,000 (2013: £30,000) in respect of rent, rates and service charges. During the year Armour Risk Management Limited provided human resources, IT and finance support, included in group recharges of £19,560 (2013: £15,180).

#### 11. Ultimate parent company

The company is a 75.5% (2013: 51%) subsidiary of Armour Risk Management Limited which is considered to be its parent company.

Armour Risk Management Limited is ultimately controlled by Armour Group Holdings Limited, a company incorporated in Bermuda and the directors consider this company to be the ultimate parent company.

#### 12. Ultimate controlling party

B S Huntington is the ultimate controlling party by virtue of his shareholding in the ultimate parent company.

## NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 31 DECEMBER 2014

#### 13. Reconciliation of movement in shareholders' funds

	2014	
	£	£
Loss for the financial year	(76,450)	(186,081)
Net reduction to shareholders' funds	(76,450)	(186,081)
Opening shareholders' funds	(252,720)	(66,639)
Closing shareholders' funds	(329,170)	(252,720)

#### 14. Going concern

The financial statements have been prepared on a going concern basis. This basis is considered to be appropriate as the company continues to receive the support of its ultimate parent company.